#### VOLUME 18, NUMBER 1

#### WWW.IAIA.ORG

#### July 2006

Newsletter

2006-2007 Board of Directors

PRESIDENT Ross Marshall National Environment Assessment Service Lincoln-United Kingdom

PRESIDENT-ELECT Charlotte Bingham Millennium Challenge Corporation Washington, DC-USA

PAST PRESIDENT William Veerkamp Shell Global Exploration and Production International Volmerlaan-The Netherlands

DIRECTOR-TREASURER Alan Kwok Maunsell Environmental Management Consultants Ltd. Hong Kong-SAR

> Director-Secretary Jill Baker Environment Canada Hull, QC-Canada

> DIRECTOR Ahmed G. Abul-Azm Cairo University Cairo-Egypt

DIRECTOR Jaâfar Boulejiouch Ministry of Environment Rabat-Morocco

DIRECTOR Luis Montañez-Cartaxo Comision Federal de Electricidad Mexico, D.F.-Mexico

> DIRECTOR Angus Morrison-Saunders Murdoch University Murdoch-Australia

DIRECTOR Jonathan Allotey Environmental Protection Agency Accra-Ghana

> DIRECTOR Paola Gazzola University of Liverpool Liverpool-United Kingdom

DIRECTOR Debra Zanewich Export Development Canada Ottawa-Canada



International Headquarters 1330 23rd Street South, Suite C Fargo, ND 58103-3705 USA Phone + 1.701.297.7908 Fax + 1.701.297.7917 info@iaia.org • www.iaia.org Rita R. Hamm, Chief Executive Officer

### SEA and Transport Planning Newsletter

The latest edition of the SEA and Transport Planning Newsletter is now available. This edition features reviews on Strategic Environmental Assessment, UK, European and North American transport planning, and material on economic valuation and health assessment. The next edition will be issued this autumn and contributions (of no more than 300 words) are most welcome.

Recently C4S (Centre for Sustainability) has been instrumental in promoting the integration of health issues into transport and spatial planning in the UK and we expect further interesting developments on this topic in future months. We also hope to report in the next edition on our involvement in the SEA on the public transport plan for Santiago, Chile, as well as collaboration with Eftec on monetization of landscape and tranquility impacts from transport projects.

Please note that in the future, C4S will require registration to receive notifications of the Newsletter's availability.

The newsletter is at www.seainfo.net/newsletters/default. asp?pid = 225. • Paul Tomlinson • TRL Limited • ptomlinson@trl.co.uk

### Transboundary environmental conflict in South America

INTERNATIONAL ASSOCIATION FOR IMPACT ASSESSMENT

Following Uruguay's authorization of two wood pulp mill projects in Fray Bentos, protests emerged just across the Uruguay River resulting in Argentinian President Nestor Kirchner calling for an "independent environmental impact study." Kirchner also took the case to the International Court of Justice for alleged treaty violation.

This event follows other transboundary disputes in the region, including oil spills in Ecuadorian rivers reaching Peru, a Brazilian coal-fired power plant emitting air pollutants towards Uruguay, and another possible conflict as Bolivia plans to lease the El Mutum iron ore deposits near the Pantanal wetland, a Ramsar site situated mostly in Brazil.

Existing framework agreements of Mercosur, the economic block made up by Argentina, Brazil, Paraguay and Uruguay, have loose environmental requirements. It may be time to frame an "Espoo Convention" for the region, with the UN Economic Commission for Latin America and the Caribbean (ECLAC) well placed to lead this initiative. • Luis Sanchez • University of Sao Paulo

lsanchez@usp.br

### EIA & SEA guidelines adopted by the Biodiversity Convention

Voluntary guidance on biodiversity-inclusive EIA and SEA was endorsed at the 8th Meeting of the Conference of the Parties to the Convention on Biological Diversity, held in Curitiba, Brazil in 2006. The guidance was developed by the Netherlands Commission for Environmental Assessment in close collaboration with the Biodiversity and SEA sections of IAIA and IAIA's CBBIA programme. IAIA members contributed SEA case studies and participated in the review process. The case studies are available at www.biodiv.org/ programmes/cross-cutting/impact/search.aspx.

A background document containing the formal CBD decision and information documents not included in the final decision text can be downloaded from www.eia. nl, or www.sevs.nl (under publications), or provided by e-mail from the authors.

The CBD voluntary guidelines (and case study summaries) are available in six languages from www.biodiv.org/doc/ meeting.asp?lg = 0&mtg = cop-08 (document number 44).

Story continued on page 11

### In this issue

1 ......Professional News

2.....IAIA06 Wrapup

4.....Stipend Announcement (IAIA07)

- 5......Training Course Proposal Guidelines (IAIA07)
- 7-8 ..... From the President/SAP Update9...... Board & Council Highlights10 ..... IAIA-Italia Pilot Affiliate MoU Signed
- 11 ..... Resources

# IAIA06 Yearbook



Power, poverty and sustainability: The role of impact assessment 23-26 May 2006 Stavanger, Norway

#### IAIA06 delegates by the numbers

	- <b>J</b>
Norway 104	Sri Lanka 3
Canada61	Vietnam 3
England-UK56	Armenia 2
Sweden38	Costa Rica 2
USA38	Estonia2
South Africa23	Guatemala2
The Netherlands .23	Indonesia 2
Finland19	Malaysia2
Germany17	Mauritania 2
Mexico16	Morocco 2
Brazil15	Namibia 2
Republic of Korea.16	New Zealand 2
Japan12	North Korea 2
Ghana 11	Poland 2
Russia 11	Serbia-Montenegro. 2
Tanzania 11	Slovakia 2
Iceland 10	Slovenia 2
Belgium9	Tunisia 2
Denmark 9	Uganda 2
Switzerland 9	Zambia 2
Australia 8	Albania 1
China-PRC8	Algeria 1
Kenya 8	Argentina 1
Portugal 8	Azerbaijan1
Italy 7	Bhutan 1
Nigeria 7	Botswana 1
Thailand7	Colombia1
Hungary 6	Ecuador 1
Ireland 6	Greece1
Ethiopia 5	Iran1
Spain 5	Latvia1
Austria 4	Mauritius1
China-SAR4	Nepal 1
Czech Republic 4	Nicaragua1
Madagascar 4	Romania1
Venezuela4	Rwanda1
Bulgaria 3	Taiwan R.O.C 1
Cameroon 3	Turkey1
Egypt 3	Ukraine 1
France 3	United Arab Emir-
India 3	ates1
Laos 3	Yemen1
Pakistan 3	Total
Peru 3	Countries 86
Philippines 3	

Region	Participants	Percent
Europe		53%
North America.	120	17%
Africa	91	13%
Asia	81	12%
South America.	25	4%
Australia & Oce	ania10	1%
Total	693	100%



Urban transformation in Stavanger technical visit: delegates view activities in the harbour and industry area. Photo courtesy of Anne Elisabeth Carlsen.

Bob Connelly accepts the Rose-Hulman

Award. Photo courtesy of Bridget John.

Angela Pinilla Urzola, Luis Montañez

Cartaxo and John Fry at the banquet.

Discussions with authors at the poster

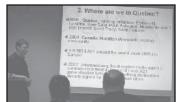
session.

Photo by Juan Azcarate.

Photo courtesy of Angela Pinilla Urzola.



Barry Dalal-Clayton and John Boyle during technical visit to Lyse (hydroelectric power development projects). Photo courtesy of Bryony Walmsley.



Serious business during a concurrent session. Photo courtesy of Anne Elisabeth Carlsen.



Delegates arrive at Hylen Power Station for the boat trip dinner, greeted by schoolchildren waving flags they had created for every country represented at the conference. Photo courtesy of Bridget John.

Below: Delegates take time out for a group photo. Front row, left to right: Vincent Onyango, Isayvani Naicker, Ainhoa Gonzalez, Juan Carlos Garcia de Brigard. Back row, left to right: Paola Gazzola, Roxana Sobenes, Izabela Ewa Buraczewska, Marianela Cedeño, Ahmed Abul-Azm, Ahmad Saeed. Photo courtesy of Bridget John.



### Best paper of 2005 announced at IAIA06

Hans Wiklund, "In search of arenas for democratic deliberation: a Habermasian review of environmental assessment," Dec 2005, Vol. 23, Issue 4, p 281-292.

Note: Mr. Wiklund's certificate was not available for an on-site presentation in Stavanger. IAIA congratulates Mr. Wiklund on his achievement and regrets the omission.

### **Best posters of IAIA06**

Charity Kagiso Kerapeletswe and Elisabeth Pienaar, "Impact assessment of communitybased wildlife management on welfare of rural communities and conservation of wildlife: experiences from Botswana." (*Best poster*)

Joshua Were, "Application of IA tools in the management of environmental and social issues in Olkaria Geothermal Field, Kenya." (*Best student poster*)

# IAIA06 = = =

### Summing up Stavanger

From 23 to 26 May 2006, 693 delegates from 86 countries took part in the IAIA Annual Meeting at Stavanger, Norway. This was not the largest gathering of the IAIA clan (IAIA'04 in Vancouver still holds that record), but for those who were there, IAIA06 may well be the most informative and influential meeting to date. It featured a packed and ambitious agenda, impossible to take in fully as a participant or to do justice to overall. As we were asked to try at the final plenary, we offer five impressions of the highlights of Stavanger and their implications for the field.

**First, the sheer scale of the conference was impressive.** Just how much was crammed into three and one-half days can be conveyed by the bare statistics of the event (see IAIA06 at-a-glance, right). There were the usual pre-conference training courses and activities, including established features such as the World Bank Day and the Intergovernmental Policy Forum, and events that were of special interest, such as the Nordic EIA meeting. Within the main body of the conference, the organizers attempted to get around the perennial issue of overload by structuring the programme as a menu of events for participants to pursue their particular area of interest. Inevitably, however, a profusion of choices confronted all but the most singularly committed.

**Second, the opening plenary pointed to the global issues and challenges for the field** and sixteen theme forums were intended to provide cutting-edge discussion and set a context for individual sessions that followed. They covered a mix of old and new issues, from addressing global issues (climate change, biodiversity) to turning over the ground of established sub-fields (SEA, SIA, HIA). From all accounts, it seems that the themes had much of interest for their participants, with biodiversity ranking as the largest in number of papers given (over 50) and perhaps scope of discussion (e.g., in exploring the links to poverty reduction).

Third, the three overarching themes—power, poverty and sustainability—helped to give a larger focus and structure to the conference. At Stavanger, power was understood to encompass both energy security, focusing on the geopolitics of risk and gain as the search for new sources of oil and gas moves into remoter or more unstable areas, and the exercise of political choice, including its relation-ship to governance, public participation, indigenous peoples and other cross-cutting issues of impact assessment. Poverty reduction, reviewed centrally in relation to the Millennium Development Goals (MDG), also surfaced in other sessions and particularly in relation to international aid and capacity building. Finally, sustainable development was a common thread, woven into most other themes, writ large in discussion of climate change and biodiversity impacts, and taken up in sessions on assessment tools, methods and their relationship to policy-making and planning.

Fourth, these three lines of discussion invite reflection on continuing and emerging challenges for impact assessment. Above all, IAIA06 underlined the unprecedented magnitude of the impacts and risks that are the currency of the field. By many accounts, for example, the consequences of climate change will be profound and lasting and nowhere more so than in the circumpolar Arctic. They call for a major rethink of our approach, particularly with regard to adaptation and mitigation in light of slow progress on the implementation of the Kyoto Protocol. In the final analysis, the real test of impact assessment is how well it deals substantively with the issues that matter most. Based on the circumstantial evidence at IAIA06, that test is far from being met.

**Fifth, the conference confirmed that IAIA has come of age, appropriately so at its 26th Annual Meeting.** Stavanger has further ramped up the standing of the IAIA conference as the major shop window on the field and a venue for networking, developing initiatives and conducting business. For example, the OECD/DAC task team used IAIA06 to launch guidance on Applying SEA in Development Cooperation, and the UNECE working party met to try to finalize the Resource Manual on the SEA Protocol. In addition, the role of IAIA in improving practice and pushing the cutting edge of the field was an undercurrent of debate in conference sessions and informally in the corridors, and there appears to be no shortage of ideas and initiatives for benchmarking good practice and promoting training and capacity building.

Last but not least, the conference organization was first class and the hospitality was outstanding. Dinner at a power station sounds prosaic, but few who went will forget the evening. On both the substantive and social side, the Norwegian organizers have set a high standard for IAIA conferences.

• Barry Sadler (Bsadler01@aol.com) and Brian Clark (edwinaclark@onetel.com) (conference rapporteurs) with input from Arne Dafelt (adalfelt@online.no), Terje Lind (tli@md.dep.no) and Harald Noreik (han@md.dep.no) (conference organizers)

### IAIA06 at-a-glance

- 3 ½ day multi-faceted conference, 16 theme forums, 109 sessions, 400 + papers, 50 + posters, 693 participants, 86 countries
- Many pre-conference events including World Bank day, Intergovernmental Policy Forum, training courses, side meetings and technical visits
- IAIA06 used to launch or continue major initiatives such as OECD/DAC guidance on SEA and UNECE SEA Protocol Manual
- High level discussion on critical and pressing issues such as climate change, biodiversity and poverty reduction
- Further ramp- up in the standing of IAIA meeting as the main shop window on the field and its activities

Barry Sadler and Barry Clark will be preparing a full report on conference proceedings. The report will be posted on the IAIA web site (IAIA06 page) as soon as it is available.



Mark your calendar



### Growth, Conservation and Responsibility Promoting good governance and corporate stewardship through impact assessment

27th Annual Conference of IAIA • 2-9 June 2007 COEX Convention Centre • Seoul, Korea

### **Opportunity to Receive Training/Travel Stipend (Financial Support)**

### Capacity Building Stipend Announcement

Please share this message with anyone you know who may qualify; preference will be given to first-time applicants. The International Association for Impact Assessment (IAIA) is pleased to announce that stipends are available for a limited number of participants from selected developing countries/countries in transition to attend IAIA07. The financial support is available from grants provided by the Swedish International Development Agency. Additional funding from the Norwegian Royal Ministry of Foreign Affairs, Korea and other potential sponsors may be forthcoming, but that is not yet confirmed due to the early date of this announcement.

### Who would qualify for the stipends?

Applicants who meet the following criteria will be given the highest consideration:

### Experience/Background

- [a] Impact assessment professionals with 5-10 years professional experience in impact assessment.
- [b] Impact assessment professionals working in a leadership position in government, agency, or consultancy.
- [c] The sponsorship from the donors may give selection preference to citizens of countries where they have ongoing involvement. Other donors may have other areas of preference.

### Aptitude for Learning & Leading

- [d] Applicants who demonstrate their capacity to present a meaningful paper/poster related to the themes of IAIA07, based on their professional experience
- [e] Applicants who justify their interest in preconference training
- [f] Applicants who are willing to and in a position to train/mentor other in-country impact assessment professionals.

Interest and Involvement in Impact Assessment

- [g] Applicants who have an interest in networking either to encourage establishment of a local network or to support/expand the activities of an established impact assessment network.
- [h] Applicants who are willing to promote impact assessment to in-country decision makers for better understanding and implementation.

### How to apply

Complete applications must be received by 15 November 2006. Contact green@iaia.org for an application form. Include your name and C-B-S in the subject line of your message.

Successful applicants may receive all (or part) of the following:

- Payment of IAIA07 conference registration fee.
- Payment of IAIA07 pre-conference training course fee.
- Payment of IAIA07 technical visit.
- Most direct economy airfare.
- Lodging for the duration of the conference.
- A modest daily allowance to cover meals and miscellaneous expenses.
- A three-year membership in IAIA.
- Payment for travel insurance up to \$50.
- Payment for visa fee (note: the travel costs for acquiring a passport/visa to participate will not be reimbursed without prior approval from the sponsors).
- Other opportunities to network with IAIA07 capacity grant recipients and other IAIA members.

### Other requirements

- Applicants must fax a copy of their valid passport at the time of application.
- Applicants will be expected to remain in Seoul from approximately 1-9 June, depending on the applicant's choice of technical visit and any pre- or post-conference briefing sessions scheduled by the donors.
- Applicants will be expected to attend and participate in all scheduled events.
- Applicants must submit a trip report to their immediate supervisor (copied to IAIA HQ); the Certificate of Achievement and the IAIA membership for the second and third year will be withheld until this report is received.
- Applicants shall submit comments and evaluations of the value of their conference participation to IAIA as requested.



### IAIA07 Proposals for Training Courses

In seeking to promote continuous professional development and excellence in impact assessment, IAIA invites high-quality proposals for high-quality training courses to be delivered at its 27th Annual Conference. The conference will take place between 2-9 June 2007 in Seoul, Korea. It is anticipated that training courses will be delivered in the pre-conference program.

Training courses may cover any aspect of impact assessment, but priority will be given to proposals that address member-driven demand for intermediate and advanced level training and for courses on the following topics: SEA (advanced level on practical application), sustainability appraisal, and the integration of biodiversity, health and cumulative effects into impact assessment.

Proposals must be submitted to IAIA Headquarters (rita@iaia.org) by 21 August 2006 and should comply with the structure and content requirements set out below. Failure to provide adequate documentation will result in the rejection of a proposal. Course proponents will be notified about the outcome of their application by 12 September.

### Structure and content requirements for proposals

Section 1 – Basic information

- (a) Course title.
- (b) Level: foundation, intermediate or advanced.
- (c) Prerequisites for participants, if any.
- (d) Language of delivery.
- (e) Duration (1 (preferred option) or 2 days).
- (f) Minimum and maximum number of participants.
- (g) Name and contact details of each trainer.
- Section 2 Course description
- (a) Summary of the purpose(s), content, and anticipated learning outcomes of the course (maximum 300 words). An edited version of this text will be used in the preliminary program for IAIA07.
- (b) Detailed description of the course structure and content (2 pages minimum), including an outline of participatory and/or case-study based exercises.
- (c) Description of the materials participants will receive during the course.
- (d) Provisions for post-conference follow-up with participants.

Section 3 – Qualifications and commitment of the trainer(s)

- (a) An abridged curriculum vitae (maximum 1 page) for each trainer.
- (b) History of the course: number of times, where and to whom it has previously been delivered and evidence of its success.
- (c) A statement committing the trainer(s) to present the course if the minimum enrollment is reached. Instances within the past 5 years where a course has been cancelled should be identified and explained.

### **Evaluation of proposals**

Proposals will be reviewed by IAIA's Training and Professional Development Committee to ensure they meet the organisation's standards. They are evaluated against three main criteria: 1) Content and quality of the course, 2) Credentials of the trainer(s), and 3) Commitment of the trainer(s).

Each criterion is scored on a scale of 0 (unsatisfactory) to 3 (excellent). Only courses achieving an average score of 6 or above will be considered for inclusion in the conference program.

#### Fees and revenue distribution

Training course fees for IAIA07 are US\$195 per participant for a one day course and US\$375 per participant for two day programs.

IAIA will retain an administration fee for each course of US\$80 per participant for a one day course and US\$135 per participant for two day programs. The administration fee covers the costs associated with meeting space, registration and processing, marketing, and basic audio-visual equipment (not including an LDC projector). Charges for catered coffee breaks, lunches, and any additional equipment are not included in the administration fee and will be deducted from the course revenue. All remaining revenue will be paid to the trainer(s).

As a gesture of commitment to providing additional interaction and feedback to course participants, instructors are expected to register for the conference.

### Further information

If you require any further information, please contact Lee Wilson (Chair, Training and Professional Development Committee): lwa@lwasf. com.

### **IAIA06 sponsors**

IAIA thanks the following sponsors, whose generous contributions helped to make IAIA06 a success:

### Earth

- Statoil
- (main sponsor of IAIA06)Norwegian Ministry of the
- Royal Norwegian Ministry of the
  Royal Norwegian Ministry of
- Royal Norwegian Ministry Foreign Affairs
- Swedish International Development Agency
- Statkraft
- Buitenlandse Zaken (Dutch Ministry of Foreign Affairs)

#### Continent

- ConocoPhillips
- City of Stavanger
- Nordregio
- NIB
- Lyse
- Nordic Council of Ministers
- The World Bank Group

### Island

- Asplan Viak
- Hydro
- Total
- Government of Canada
- Norwegian Institute for Urban and Regional Research
- Ambio

### Reef

- Environmental Training & Consulting International
- Shell

Would your organization like to demonstrate its support of sustainable development and impact assessment?

Sponsorship opportunities are available for IAIA07. Contact Bridget John (bridget@iaia.org) at IAIA HQ for information.

# IAIA Matters: SAP

	5-2010 Strategic Plan	
Goals	Measure	
Financial Perspective		
Sustain Sufficient Cash Flow	• Succeed Annual income exceeds annual expenses by 10%	
	• <b>Prosper</b> Cash flow that exceeds annual expenses by 25%	
Maintain Financial Integrity	• Succeed One year's operating expenses invested as operating reserve	
	• <b>Prosper</b> Three years of operating expenses invested as operating re- serve	
User (Member) Perspective		
Global Network	<ul> <li>Has influence on significant matters that relate to impact assessment.</li> <li>Contributes effectively to debates, trends and agenda pertaining to impact assessment.</li> <li>Recognized by and has strategic links with other professional organizations in the environmental field.</li> <li>Capitalizes on existing knowledge in the organization.</li> <li>Proactively responds to macro trends through early warning system and foresight which impact IAIA vision.</li> </ul>	
International Forum	<ul> <li>Enables practitioners and decision-makers in IA to meet and debate issues.</li> <li>Increasingly broad membership base, drawn from diverse mix of nationalities, skills, professions and cultural backgrounds.</li> </ul>	
Internal Operations Perspective		
Continuing Improvement	<ul><li>Strengthen the value of conferences.</li><li>Improvement of membership services.</li></ul>	
Allocation of Resources	Global activities of IAIA are well harmonized.	
Organizational Planning	• IAIA, through the internal structures of HQ, Board, Affiliates and Branches, presents itself externally and internationally as an effective networking organization.	
Educational Perspective		
Teaching, Learning and Research	<ul> <li>Anticipates and responds to IA trends in a professional manner through its conferences and training sessions.</li> <li>Harmonization of specializations.</li> </ul>	
The activities listed below were designate priority by the IAIA Board of Directors at meeting in Stavanger and will be used to se Board direction and activities over the nex years: Financial Perspective • Review status of funds at annual board	<ul> <li>their the role and value of IA including all disciplines and explaining the role of IA and IAIA as it relates to decision-influencing.</li> <li>Develop an action plan for corporate involvement in IAIA.</li> <li>Develop IA communications for lay people</li> </ul>	
<ul> <li>and transfer funds as possible.</li> <li>User Perspective <ul> <li>Prioritize IAIA involvement in various of influencing fora and determine level of commitment.</li> <li>Develop a marketing plan to favorably p the organization with key alliances and constituencies.</li> <li>Develop a marketing plan to maintain a attract new membership.</li> </ul> </li> </ul>	<ul> <li>Internal Perspective         <ul> <li>Prepare detailed Guide to Conference Hosts.</li> <li>Revise Guide for Conference Bid Preparation</li> <li>Review content and format of IAPA.</li> </ul> </li> <li>Within each of the four perspectives, there are also several items designated as operational an ongoing. They will be spearheaded by IAIA HC</li> </ul>	

- attract new membership.
- Prepare high-impact publication describing the • IAIA organization.
- bridget@iaia.org

### 2005 IAIA annual report available

See www.iaia.org > Members Login > under Administration and Member Services, click Annual Report.

## From the President

### IAIA's 5-Year Strategic Action Plan

Following in the footsteps of a long line of Presidents, this is my first fumbling attempt at a newsletter article. Bear with me as I now revisit one of the key points of my Presidential address in Stavanger and the rationale behind it. The issue in question is the IAIA Board's new 5-year strategic action plan (yes, we do have one!) and the apparent switch from "global authority" to "global network."

At the IAIA Council meeting held at the Stavanger conference on 26th May 2006, concern was expressed by some of the IAIA members as to the apparent discrepancy between the Association's Statement of its Vision, Mission, and Values and the new Board's strategic action plan (SAP). In a nutshell, the issue was whether the word "*authority*" or "*network*" is more appropriate in the following statement:

"IAIA is the leading global [\_\_\_\_\_] on best practice in the use of impact assessment for informed decision making regarding policies, programs, plans and projects."

The SAP is a simple governance mechanism that allows the Board to take a reality check on what can be achieved and to ensure progress in the areas where IAIA members and the Board want to see action taken. Items in the 2000-2004 SAP relating to the role IAIA can and should play in international forums, in the certification of impact assessment professionals, and to commitments made in formal Memorandums of Understanding led the 2004-2005 Board to consider carefully what the Association was in fact capable of delivering. What power, if any, the Association could wield on matters pertaining to Impact Assessment and whether such influence as IAIA might possess resides primarily in the Association *per se* or, more significantly, amongst its membership.

In considering IAIA's strategic role and the question of whether IAIA should claim to be the leading global authority or the leading global network, the context in which the statement appears was considered and discussed. The claim is made against the background (quoted from IAIA's web site) that:

"IAIA is the International Association for Impact Assessment, organized in 1980 to bring together researchers, practitioners, and users of various types of impact assessment from all parts of the world. IAIA involves people from many disciplines and professions.

"One of the unique features of IAIA is the mix of professions represented, which provides outstanding opportunities for interchange: to advance the state of the art and science of impact assessment in applications ranging from local to global to develop international and local capability to anticipate, plan and manage the consequences of development to enhance the quality of life for all."

Following this introduction, the IAIA Statement of Vision, Mission and Values states that:

"IAIA provides an international forum for advancing innovation and communication of best practice in all forms of impact assessment to further the development of local, regional, and global capacity in impact assessment."

Both 04-05 and 05-06 Boards felt that IAIA can claim to be leading the world in bringing together an international group of highly competent persons and professions involved with impact assessment and that IAIA meetings do provide an unsurpassed international forum for advancing all forms of impact assessment. The Stavanger conference with its representatives from 86 countries clearly demonstrates this. The previous and current Boards also feel that in line with our resources, at this time it is both strategic and practical for IAIA to ensure that effort and resources are devoted to fostering this role. So, to ensure clarity of objective the wording of the SAP was changed to read "leading global network" instead of "leading global authority."

That's a rather serious note to include in a newsletter, but I feel that this is a positive step for IAIA and one that has a great chance of success for the future. As I stated in Stavanger, it plays to our greatest strength: our members! The networks we hold both professionally in our day jobs and in the contacts we make through IAIA radiate across the world.

Ours is a global but relatively small community and many of the key players within it gather annually within our conferences, affiliate or branch meetings. It is your energy and efforts that IAIA taps into as we continually reaffirm the value of IA in decision-making.

• Ross Marshall, IAIA President • Environment Agency, National Environment Assessment Service • ross.marshall@environment-agency.gov.uk

It is your energy and efforts that IAIA taps into as we continually reaffirm the value of IA in decision-making.

## IAIA Matters

### **Board of Directors Highlights**

The IAIA Board of Directors met 27 May 2006 in Stavanger, Norway, immediately following the annual conference. Discussion took place on:

- Strategic Action Plan status and activities
- Web site update
- Ethics task force
- CBBIA project status
- Awards: presentations, placement in program, quantity and status
- Follow-up on Council issues
- Potential IAIA projects in cooperation with other organizations

For details on these and other items, see the minutes of the meeting online at www.iaia.org > Members Login > Administration and Member Services > Board of Directors Info & News. Minutes are posted as soon as they have been approved.

### **Council Highlights**

The IAIA Council serves as an advisory resource to the IAIA Board of Directors and meets during the annual conference. The Council is composed of the Board, all Committee chairs, representatives of Affiliates and Branches, the CEO and Headquarters representatives, and the conference program chair(s) for the current-year conference and any future known conferences. Council meetings are open for any IAIA member to attend. The council met 26 May in Stavanger. Issues brought to the attention of the Board included:

- A regional meeting proposal from South Africa in 2007
- Action item regarding green policies from the Publications Committee's report
- Changes to IAPA, attempts to get into the SSCI index, discontinuation of associate editor positions
- Review the SAP regarding the terminology of IAIA's status as a "networking" authority for clarity
- Announcement of Portuguese Affiliate meeting in October 2006; invitation for the IAIA Board to hold its mid-term meeting in conjunction
- New, more structured and transparent process for training course review and selection developed by the Training & Professional Development Committee
- Introduction of proposal defining lead IA practitioners and administrators
- Status of CBBIA program funding and continuation of the project
- Sections requesting guidance on evaluating their status triannually, role on conference program committees, look at ways to minimize topical interests dominating the organization

## IAPA journal design and layout

Did you know that the *Impact Assessment and Project Appraisal* journal is printed on 100% reclaimed (recycled) acid-free paper and that it is laid out to maximise the efficiency of paper use? As far as we know, *IAPA* is the only IA-related journal to adopt this minimal impact approach.

The Publications Committee of IAIA and the IAPA Editorial Board recently undertook a review of the design and layout of IAPA to see whether it should be altered from its current A4 size to make it appear more like other international journals. Problems with moving to a smaller format included paper wastage as well as the requirement either to reduce the number of articles per issue or to reduce the font size—these scenarios were all considered to be undesirable. Thus, in light of the environmental aspects of the current design, it was decided that the existing format should prevail and that this information should be more obviously stated on the inside cover of the journal.

Additionally, the committee and editorial board also decided to redesign the front cover of the journal in order to emphasize the "impact assessment" aspect of the journal's name. Any changes to the front cover layout will be consistent with modifications to the IAIA web pages that are currently underway.

We hope you enjoy the new look of IAPA and continue to support the journal. • Angus Morrison-Saunders, IAIA Board Member and member of the IAPA Editorial Board • Murdoch University • A.Morrison-Saunders@murdoch.edu.au

# Affiliate News •••

### IAIA-Italia Pilot Affiliate MoU Signed

On 24 May 2006, during the IAIA06 conference in Stavanger, IAIA signed a Memorandum of Understanding for a pilot IAIA-Italia Affiliate.

IAIA-Italia is a new association of researchers and professionals with experience in different impact assessment fields in public institutions, professional teams and universities. Giuseppe Magro, researcher engineer in University of Bologna, is the team leader and Prof. Virginio Bettini of the University IUAV of Venice is the scientific coordinator. "It is very important for our country starting a clear discussion on new opportunities and environmental issues concerning impact assessment activities. IAIA represents an extraordinary opportunity for promoting and enhancing the quality of impact assessment by means of professional training



William Veerkamp, Guiseppe Magro, Rita Hamm and Virginio Bettini at the signing of the IAIA-Italia MoU

and academic international exchange," Bettini says.

New approaches in EIA and SEA procedures are needed to face the critical energy situation in Italy and oncoming big infrastructural development in a better, more participatory way.

Cultural and historical heritage is a strategic added value of Italy and it is important to plan development to meet the needs of environmental issues and site preservation.

IAIA-Italia has encountered wide interest in public institutions, environmental and professional associations and aims at opening transparent national and local discussions on best impact assessment practices. IAIA-Italia will also promote IAIA activities in Italy. • Guiseppe Magro • info@studiomagro. com

### Awards nominations for 2007 now being accepted

Please e-mail the name of the person or organization you want to nominate for which award, together with the justification, to IAIA Awards Committee Chair Jean-Roger Mercier (jmercier@worldbank.org) by 15 September, or download a nominations form at www. iaia.org > Members Login > Nominations.

### SEA training offered, guidance document available

The German development cooperation through GTZ and InWEnt offer a new training on Strategic Environmental Assessment to support partner countries in strengthening their respective capacities to build and to implement their own SEA strategies or to cope with existing legislation. The training is intended for policy-makers, administration officials, consultants and NGO representatives, and its purpose is to introduce participants to the concept of SEA and to train them how to apply it in their daily work. The practice-oriented training uses an innovative, interactive and effective teaching methodology: core elements are Harvard Business School-based case work in groups, simulations and short conceptual inputs as well as action learning elements. Case work on land use, transport and poverty reduction strategy papers have been prepared and will be available in English, French, Spanish and Vietnamese. However, the GTZ and InWEnt offer to adapt the module based training in a flexible way (thematic focus and duration) to specific needs of partner countries.

The first four-day training was run in Bonn, Germany, two weeks after the IAIA06 conference in Stavanger. The purpose was to create an international trainer pool and to reinforce existing cooperation with other organisation dealing with SEA. Participants came from Indonesia, Vietnam, South Africa, Morocco, Tunisia, Slovakia, Czech Republic, Australia and Germany.

The GTZ/InWEnt SEA training was developed on behalf of the Federal Ministry for Economic Cooperation and Development. The training is based on established international guidelines, particularly the IAIA principles for SEA and the OECD "Good Practice Guidance on Applying SEA in Development Cooperation." The Guidance was launched during the IAIA06 (www.seataskteam.net/).

For further details on the GTZ/InWEnt SEA training, please contact the GTZ project Rioplus in Germany: Axel.Olearius@gtz.de or Harald.Lossack@gtz.de. • Axel Olearius, GTZ Rioplus

### <<< Resource

# IAIA Matters

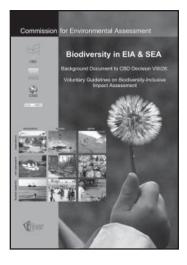
## Welcome! New IAIA members 16 March 2006 - 15 June 2006 \*

Manuel Augusto Xavier Junior, Angola; Maria Rossi, Argentina; Ashley Admiraal, Australia; Liesel Codrington, Australia; Stephen Connelly, Australia; Alison Cottrell, Australia; Deanna Kemp, Australia; Susan Chaffin, Austria; Carolien Beckx, Belgium; Laura Tabellini, Belgium; Karma Rapten, Bhutan; Fabiana Cesar, Brazil; Giovani Dellamea, Brazil; Fabio Feldmann, Brazil; Sandra Marchesini Ferreira, Brazil; Edmilson Maturana, Brazil; Luiz Fernando Neves, Brazil; Johnar Olsen, Brazil; Guilherme Augusto Santos Carvalho, Brazil; Ana Paula Silva, Brazil; Luiz Felipe Soares, Brazil; Carlos Souza, Brazil: Wirsiv Eric Fondzenvuy, Cameroon: Christiane Mafodonzang Fouedio, Cameroon: Magloire Mapita Epoh, Cameroon; Pius Shidiki Mbipeh, Cameroon; Eric Cockney, Canada; Jill Harriman, Canada; Jennifer Lisa, Canada; Karen Moore, Canada; Emanuelle Renard, Canada; Jean-Pierre Reveret, Canada; Hongying Li, China-PRC; Jing Wu, China-PRC; Zdenko Mahmutovic, Croatia; Maria Josefina Figueroa, Denmark; Siam Phoolcharoen, Denmark; Christian Prip, Denmark; Nicola Tollin, Denmark; Robert Hofsede, Ecuador; Hisham El-Zayat, Egypt; Irene Amoke, England-UK; Stephen Bass, England-UK; Jennifer Bubb, England-UK; Toby Croucher, England-UK; Andrew Dodd, England-UK; Russell Foster, England-UK; Wanjiku Githinji, England-UK; Helen Meekings, England-UK; Helen Moorcraft, England-UK; Alex Ramsay, England-UK; Dilys Roe, England-UK; Roger Smithson, England-UK; Anne Treasure, England-UK; Tatyana Vassilevskaya, England-UK; Belay Negewo Bedada, Ethiopia; Yelma Bekele, Ethiopia; Brook Daniel Kedir, Ethiopia; Husamudding Ahmadzai, Finland; Johnny Akerholm, Finland; Kimmo Jalava, Finland; Hilde Kjelsberg, Finland; Tarja Kylanpaa, Finland; Nils Ole Mollenhus, Finland; Harro Pitkanen, Finland; Gunn-Britt Retter, Finland; Conchou Odile, France; Laura Rongiconi, France; Heitze Buttger, Germany; Tobias Dittmann, Germany; Marie Hanusch, Germany; Harald Kilias, Germany; Harald Lossack, Germany; Hans Meves, Germany; Georg Nehls, Germany; Axel Olearius, Germany; Karsten Runge, Germany; Emmanuel Acquah, Ghana; Peter Ofori-Asamadu, Ghana; John Osei-Asamoah, Ghana; Talal Toufic Mhanna, Greece; Pablo Mazariegos, Guatemala; Enok Johannsson, Iceland; Olafur Jonsson, Iceland; Lalit Kishor Bhati, India; Angus Mackay, Indonesia: Dadang Purnama, Indonesia: Hassan Asilian, Iran; Seved Masoud Monavari, Iran; Ahmed M. Aziz, Irag; Lianda D'Auria, Ireland; Susane Tschirner, Ireland; Antonio Minetti, Italy; Gloria Schiavon, Italy; Nikolai Bobylev, Japan; Yoshihisa Fujino, Japan; Shioda Masazumi, Japan; Kishita Mizuo, Japan; Toshiaki Ohkura, Japan; Takuya Sugimoto, Japan; Nancy Dubosse, Kenya; Milkah Kahiu, Kenya; Marcus Lee, Kenya; Geoffrey Muraguri, Kenya; Pacifica Achieng Ogola, Kenya; Douglas Ouma, Kenya; Somphath Souvannavong, Laos; Janis Germanis, Latvia; Aija Jakubouska, Latvia; Abdullatif Benragab, Libya; Abdalla Khoja, Libya; Vaniah Emode Andrianjaka, Madagascar; Olga Vololonirina Ramalason, Madagascar; Henri Randriantiana, Madagascar; Henri Randriantiona, Madagascar; Jude Igboesobi, Malaysia; Leong Lai Fun, Malaysia; Jamilol Nasir Saad, Malaysia; Leong Wan Vun, Malaysia; Brahim Sall, Mauritania; Mohamed Ould Sidi Mohamed Taleb Abeydi, Mauritania; Ruma Aukhojee, Mauritius; Javier Clausen, Mexico; Joaquin Marruffo, Mexico; Alejandro Ortega-Osorio, Mexico; Jose Antonio Oseguera Ponce, Mexico; Grethel Villicana, Mexico; Kadima Kalala Bay Mazele, Morocco; Raewyn Moss, New Zealand; Comfort Hassan, Nigeria; Albert Ebikibina Oti, Nigeria; Ola Morten Aanestad, Norway; Ingar Amundsen, Norway; Solveig Andresen, Norway; Liv Bird, Norway; Helle Biseth, Norway; Thommas Bjerga, Norway; Erik Borset, Norway; Jorgen Brun, Norway; Izabela Ewa Buraczewska, Norway; Phillip F. J. Curtis, Norway; Kjersti Dagestad, Norway; Samir Douik, Norway; Per Sander Dovle, Norway; Elizabeth Dyvik, Norway; Sigrid Eide, Norway; Frank Eklo, Norway; Tor Fjaeran, Norway; Anne Flatin, Norway; Leif John Fosse, Norway; Arne Marils Fosse, Norway; Jon Petter Gintal, Norway; Marianne Gjorv, Norway; Turid Haaland, Norway; Tore Haga, Norway; Ann Margret Hauknes, Norway; Gunnar Henriksen, Norway; Reidar Hindrum, Norway; Hans Olav Ibrekk, Norway; Anders Iversen, Norway; Bjorn Kristoffersen, Norway; Thor S. Larsen, Norway; Lars-Henrik Larsen, Norway; Kjell-Sigve Lervik, Norway; Anita Linell, Norway; Helge Lund, Norway; Ole Henrik Magga, Norway; Svein Mathiesen, Norway; Ann Margrethe Mellbye, Norway; Mette Ravn Midtgard, Norway; Ulf Moltu, Norway; Arne Myrhvold, Norway; Ingrid Myrtveit, Norway: Steinar Nia, Norway: Jostein Nordland, Norway: Kristin Nordli, Norway: Kristian Olesen, Norway: Ole Olesen, Norway; Gunilla Olsson, Norway; Anne Kari H. Ouind, Norway; Per Froyland Pallesen, Norway; Gunn Paulsen, Norway; Heike Pflaesterer, Norway; Pal Prestrud, Norway; Lars-Otto Reiersen, Norway; Harald Rensvik, Norway; Jon B. Roed, Norway; Knut Einar Rosendahl, Norway; Olav Andreas Sagen, Norway; Kjell Saksgard, Norway; Johan Mikkel Sara, Norway; Tormod A. Schei, Norway; Peter Johan Schei, Norway; Samantha Smith, Norway; Tone Solhaug, Norway; Robini Roshanara Sood, Norway; Tone Sorgard, Norway; Mariel Aguilar Stoen, Norway; Victor Thomas, Norway; Arve Tvede, Norway; Svein Tveitdal, Norway; Caroline Webb, Norway; Gro Ween, Norway; Michael Wells, Norway; Karl Ysantes, Norway; Adel Ahmed Abu Rady, Oman; Shahid Raza, Pakistan; Ramon Alvarado, Panama; Boris Davila, Peru; Pedro Augusto Flores Tenorio, Peru; Criste Navida, Philippines; Dolores Viloria, Philippines; Joao Serodio De Almeida, Portugal; Sofia Antunes, Portugal; Maria Ines Ramos, Portugal; Sara Santos Cruz, Portugal; Yang Jin Ban, Republic of Korea; Sang Wook Han, Republic of Korea; Sun-Ae Kim, Republic of Korea; Wan Hee Kim, Republic of Korea; Tatiana Dolgoshchelova, Russia; Daria Kudryashova, Russia; Nina Leskihina, Russia; Olga Morozova, Russia; Vladimir Nikitin, Russia; Alexandre Pavlioukevitch, Russia; Gennady Yarygin, Russia; Alexander Zhurba, Russia; Sikubwabo Tekereza Adelard, Rwanda; Tamara Maricic, Serbia-Montenegro; San-Marie Aucamp, South Africa; Carin Labuschagne, South Africa; Brett Lawson, South Africa; Annerine Wenhold, South Africa; Miguel Angel Casermeiro Martinez, Spain; Jose Maria Casillas, Spain; Liborio Castro, Spain; Cesar Velarde, Spain; Usman Iftikhar, Sri Lanka; Indika Karunarathna, Sri Lanka; Inga Carlman, Sweden; Lennart Folkeson, Sweden; Christina Hornberg Lindgren, Sweden; Stefan Larsson, Sweden; Patrick Lindblom, Sweden; Irene Lingestal, Sweden; Jan Warnback, Sweden; Jeffrey McNeely, Switzerland; Wiek Schrage, Switzerland; Fulai Sheng, Switzerland; Kabiruddin Rahim Abdulla, Tanzania; Theophillo Bwakea, Tanzania; Said Bakari Chilima, Tanzania; Makame Makame, Tanzania; Hamdun Mansur, Tanzania; Beatrice Solomon Mchome, Tanzania; Milenge Wendelin Cassian, Tanzania; Somporn Pengkam, Thailand; Navin Sopapum, Thailand; Sylvia Bergh, The Netherlands; Jan Viktor Kaisiepo, The Netherlands; Martha Klein, The Netherlands; Martine Leman, The Netherlands; Charlotte Nkoom, The Netherlands; Karin Verstralen, The Netherlands; Sena Alouka, Togo; Takougnadi Manzaniesso Egbare, Togo; Elmourid Mohamed, Tunisia; Sule Gunes, Turkey; Bayan Abu Shaban, United Arab Emirates; Kassem El-Saddik, United Arab Emirates; Brian Child, USA; Jeff Hilgert, USA; Olav Kjorven, USA; Laura Lee, USA; Janet Ranganathan, USA; Panneer Selvam, USA; Alla Sushko, USA; Dan Tunstall, USA; Robert Watson, USA; Patrick Wilber, USA; Suzanne Young, USA; Jose Luiis Berroteran, Venezuela; Pablo Lacabana, Venezuela; Israel Phiri, Zambia; Clement Sasa, Zambia; Constancia Mustovo, Zimbabwe; Regina Pawaringira, Zimbabwe.

Did you know ... a non-member conference fee includes a oneyear membership to IAIA!

Many of these new members have joined as a result of their interest in IAIA06. We hope they had a great experience in Stavanger.

## Resources •••



## New publication: valuation of ecosystem services

Published by FAO in 2006 and jointly produced by FAO, IUCN and IWMI (Integrated Water Management Institute), *Stakeholder-oriented valuation to support water resources management processes: Confronting concepts with local practice* represents a different approach to the valuation of natural resources, one that considers how to support stakeholders in managing their water demands.

The report takes a new approach, exploring how to improve the connection between the well-documented analytical efforts to place a value on water resources and the actual water resources management processes. It compares the concepts on integrated water resources management (IWRM) and water valuation with practical experiences from three case studies in which a stakeholder-oriented approach to water valuation has been used as a source of empirical data.

The publication is available for download from ftp://ftp.fao. org/agl/aglw/docs/wr30\_eng. pdf. [1.86MB] • Sandra Hails • Ramsar Convention Secretariat • hails@ramsar.org

### EIA & SEA Guidelines, continued from page 1

Parties have requested the CBD Secretariat to compile information on practitioner's experiences with the guidelines and IAIA members are invited to adapt the generic guidelines to their regional and/or sectoral contexts and to share their experiences either through IAIA's biodiversity section or with their national CBD focal points. • Roel Slootweg, sevs@sevs.nl • Arend Kolhoff, akolhoff@eia.nl • Robert Höft, robert.hoft@biodiv.org

### Indigenous Peoples and Impact Assessment report available

. . . . . . .

IAIA has received from the organizers several copies of the summary report from the Indigenous Peoples and Impact Assessment one-day session held prior to the IAIA05 conference in Boston.

If you would like a copy of this report, please send a request to Crystal Cummins at IAIA Headquarters (info@iaia.org) by 15 August. We will honor requests in the order received while supplies last.

#### July 11 World Population Day

**August 8** International Day of the World's Indigenous Peoples

### August 12

International Youth Day

### September 8

International Literacy Day

### September 16

International Day for the Preservation of the Ozone Layer

### Mark your calendar

The Transportation Research Board's (TRB) (www.trg.org) Environmental Justice (EJ) Committee ADD50 is inviting papers at the TRB Annual Meeting in Washington, DC, 21-25 January 2007. The papers will seek to highlight examples of good practices in recognizing and addressing environmental justice (EJ) as part of the transportation system decision-making process in countries outside of the USA. See www.fhwa.dot. gov/environment/ej2.htm for detailed information on EJ in transportation. The aim of the session is to transfer theories, concepts, methods, models, good practices and evaluation techniques from other countries to inform research and practice in the US and more widely. Papers must be submitted no later than 1 August 2006 for consideration by the sponsoring committee. If the paper is accepted, it will be presented at either a podium or poster session. In addition, the paper will be considered for publication in the Transportation Research Record. Interested authors should submit papers online to the Transportation Research Board's web site by August 1, 2006. Paper format should conform to TRB specifications provided at www.nas. edu/trb/annual.nsf. Authors should indicate that papers are being submitted in response to this Call for Papers under the TRB Committee on Environmental Justice (ADD50). • For further information contact: Leigh Lane, Center for Transportation and the Environment, North Carolina State University lblane@ncsu.edu.

### Upcoming environmental conferences

**3 July 2006.** 5th Global Conference: Environmental Justice and Global Citizenship. Oxford, UK. www.inter-disciplinary.net/ptb/ejgc/ejgc5/ cfp.htm

**21 August 2006.** 11th World Congress on Public Health. Rio de Janeiro, Brazil. www. saudecoletiva2006.com.br/

**25 August 2006.** Toward a Sustainable Future. www. geocities.com/ecosemi-nar2003\_association/sustainable\_development.html

### **Professional News Index**

EIA & SEA: EIA & SEA Guidelines Adopted by Biodiversity Convention ......1

SEA/Transport: SEA and Transport Planning Newsletter .....

Transboundary: Transbounday environmental conflict in South America....1

### Did you know?

### IAPA available online, free to IAIA members

Full online texts of papers in Impact Assessment and Project Appraisal (since March 1999) are free to IAIA members through IngentaConnect. Tables of contents, abstracts and index, and a contents alerting service are also available. Direct link to Ingenta-Connect at www.ingentaconnect.com/content/beech/iapa.

### New on the 'net

- · CBBIA project updates, publications
- 2005 annual report
- IAIA07 call for submissions, call for training courses. (Coming soon: online submission page)
- ... and more! Bookmark www.iaia.org today

Advertising and sponsorship space is available in the newsletter. Please contact IAIA Headquarters for information.

. . .



If you wish to make a man your enemy, tell him simply, "You are wrong." This method works every time.

~ Anonymous ~

### **IAIA Newsletter**

Next issue:

October 2006

Submission deadlines: 1 September Professional News Professional practice articles should be a maximum of 150 words. Send submissions or questions by 1 September to professional practice news co-editors Richard Fristik (Richard.Fristik@wdc.usda.gov) and Bram Noble (b.noble@usask.ca), or see the online Guidelines for News Network Contributors.

General interest articles should be a maximum of 300 words. Send to editor Jennifer Howell (jen@iaia.org) or mail/fax to IAIA Headquarters by 15 September. Suggestions and comments are always welcome.

©IAIA2006. Richtman's Press Club, Fargo, ND USA. 😳

# July 2006 watch for updates

IAIA Calendar of Important Dates & Deadlines

change -

1...... Newsletter, IAIA07 call for submissions mailed

### August 2006

21 ..... IAIA07 training course proposals due

### September 2006

subject	1 TPDC sends IAIA07 training course recommendations to HQ/HQ forwards to Board
	<ul> <li>10 IAIA07 session/workshop/theme forum/panel/roundtable/ special meeting abstracts due (online)</li> <li>12 List of confirmed training courses due for inclusion in IAIA07 preliminary program</li> </ul>
	<ul> <li>15 Board Nominations Committee sends slate of potential Board candidates to HQ/HQ forwards to Board</li> <li>15 Newsletter articles due</li> <li>15 Awards nominations due to Awards Committee chair/chair forwards slate of nominees to HQ/HQ distributes to Board</li> <li>15 Mid-year reports due (Committees, projects, task forces)</li> <li>15 Board action items due</li> </ul>

### October 2006

1...... Newsletter, IAIA07 preliminary programs mailed 18-20 .. Mid-term Board meeting

### December 2006

15 ..... Newsletter articles due 31 ..... IAIA07 Early Bird rate ends

### January 2007

1..... Newsletter, ballots for Board election mailed 31 ..... IAIA07 submission deadline

### February 2007

15 ..... IAIA07 student fee waiver deadline

15 ...... Last date authors may register and pay in full to be included in IAIA07 final program

### March 2007

15 ..... Newsletter deadline

### April 2007

- 1..... Newsletter mailed
- 1...... IAIA07 registration deadlines: technical visit, training course, QuickPass, social events, mentor program
- 15 ...... Training course instructor agreements due
- 15 ...... Board election ballots tabulated, results announced
- 30 ...... IAIA07 deadlines: requests for inserts in delegate bags, special equipment or meeting arrangements

### June 2007

2-9 ..... IAIA07 15 ..... Newsletter articles due

### July 2007

1..... Newsletter, IAIA08 call for submissions mailed